

Peter S. GRAHAM

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U.S. citizen
Married, two grown children
Health: excellent

Librarian, University Administrator**GOVERNING AND ADVISORY BOARDS**

- 2002-2005 Steering Committee, Coalition for Networked Information (ARL, Educause).
- 2000-2003 Board of Directors, Research Libraries Group; elected May, 2000. (Chair, Nominating Committee, 2001.)
- 1999- Board of Directors, Syracuse University Press.
- 1998-2002 Advisory Board, CEDARS (CURL Exemplars in Digital ARchiveS), funded by the UK Joint Information Systems Committee as part of its eLib program; a four-year project of Cambridge, Leeds and Oxford universities.
- 1997- Board of Advisors, Rare Book School (formerly Book Arts Press) (Univ. of Virginia).
- 1995-2001 Council, Bibliographical Society of America (BSA governing body; a member of the American Council of Learned Societies); re-elected Jan. 1998.
- 1993-2001 Council, American Library Association (ALA governing body; re-elected 1997).
- 1992-1998 Chair and member, Governing Board, Center for Electronic Texts in the Humanities (Princeton / Rutgers).

EMPLOYMENT

Sept. 1998 - Syracuse University, Syracuse, NY
University Librarian and Professor of English

Responsibilities include supervision of staff of ~200 and a budget of approximately \$11 million.

University Activities at Syracuse:

- 2001- Member, Chancellor's Development Advisory Committee
- 2001-2003 Member, Information Management and Technology Strategic Partnership Committee to assist Vice-Chancellor in implementing her Academic Plan.

- 2001- Member, Board of Directors, Syracuse University Press.
- 2000 Appointment as Professor of English, College of Arts and Science.
- 2000-2001 Member, Architect Selection Committee, School of Management.
- 2000-2003 Member, Board of Directors, Syracuse Stage; appointed May, 2000.
- 1999- Member, University Space Advisory Committee.
- 1998- Member, Board of Visitors, School of Information Studies.

5/87- 1998 **Rutgers -- The State University of New Jersey**, New Brunswick
Associate University Librarian for Technical and Networked Information Services
10/89-10/92 *Associate Vice President for Information Services*

Responsibilities as Associate University Librarian: Direct and develop library information systems and data base services, as well as lead traditional departments of Acquisitions, Cataloging and Systems. 75 librarians and staff; annual budget in libraries (including personnel), \$3,000,000. Tenured faculty (Librarian I); department chair for librarian promotion and tenure purposes.

Accomplishments (through period in which 10% of staff were lost through budget cuts):

- Directed transition to new client/server catalog system integrated with acquisitions and online databases, 1995-1997; wrote RFP; chaired proposal evaluation committees, prepared financial plan (funded by RU Jan. 1997 at \$1,100,000 for which I was responsible). 1996-1997, chaired steering and implementation committees. System came up 11 Aug. 97.
- Established 1995 university-wide online access to major citation and full-text data bases, including installation of substantial data base server (using Ovid on SparcServer 1000).
- Planning and construction responsibility for new \$4.5M technical services building (1988).
- Negotiated \$1M+ contract and implemented Geac online public access catalog, with extensive professional and support staff involvement throughout Libraries (1988).
- Organized systemwide Libraries Task Force on Internet Access tools and development of Libraries section of University's campus-wide information system (1993-4).
- Reduced cataloging time to 30 days or less for 70% of new materials, and cut cataloging backlog in half. Implemented contact (online) cataloging and other cataloging simplification, with measurable productivity enhancements. Integrated acquisitions and cataloging operations. Developed retrospective catalog conversion programs (2/3 of collection is now in online catalog). Oversaw production of microform *New Jersey Union List of Serials*, and later conversion to online form. 1998, merging acq. and copy cat. opns.

Responsibilities as Associate Vice President: To lead central computing at Rutgers, working with provosts on all three major campuses. To develop integrated electronic information services and remedy serious deficiencies in university-wide computing. 260 FTE staff (and 100+ students); annual budget in computing (including personnel) \$16-18,000,000. Reported to Vice President for Information Services and University Librarian (1989-1991), and to University Vice President for Academic Affairs (1991-1992), until appointment of permanent Vice President for Computing, a newly-created position.

Major Accomplishment:

- Created unified, effective Rutgers University Computing Services (RUCS) by combining,

reorganizing and streamlining previously separate academic and administrative computing groups which had over time become damaged and discredited.

External Achievements:

- Established campus-wide information system.
- Emphasized and inaugurated formal and informal communication with faculty, provosts and staff; established faculty advisory committees to computing.
- Inaugurated end-user support organizations.
- Assured and directed extension of backbone network to critical areas, including new campuses and libraries.
- Provided campus access to administrative data over academic network.
- Established email availability to entire campus community.
- Achieved agreed-upon priority-setting procedures for administrative system development.
- Initiated university site licenses.

Internal Achievements:

- Established rational budget planning and expenditure, and inaugurated improved management procedures.
- Established internal reporting lines and external contacts.
- Replaced senior management with capable managers.
- Established principles of collegiality, communication and consultation.
- Directed (and wrote most of) 150-page self-study of computing at Rutgers (see bibl.).

University Activities at Rutgers:

- 1998 Chair, University Copyright Policy Advisory Committee.
- 1997, Initiated Rutgers University Seminar in the History of the Book (see below).
- 1997-1998, Member, RUNet 2000 Project Advisory Committee, representing Libraries.
- 1996-1997, Acting Chair, Univ. Faculty Committee on Electronic Publication, Promotion and Tenure (member from 1995); wrote report presented April, 1997; adopted by RU, 1997.
- 1996-1997, Member, Advisory Committee on Instructional Computing.
- 1994-1996, Member, Joint Information Technologies Committee (Libraries and Computing).
- 1993, Chair, Libraries Information Technologies Task Force; wrote strategic plan for Libraries.
- 1991, President's Committee on Computing and Information Planning; with Chair of this committee led planning for strategic revitalization of computing at Rutgers; wrote major portions of Committee report, released 3/92 and endorsed by President, which called for doubling annual University investment in computing.
- 1991, President's Committee on Administrative Systems Efficiency.
- 1991, President's "Red Tape" Committee.
- 1991-1992, organized seminar series "Trends in Scholarly Communication" jointly by libraries and computing; speakers included Kenneth M. King, Douglas Greenberg, etc.

1981-1987 **Columbia University Libraries**, New York City

3/85-3/87 *Assistant Director for Bibliographic Control*

Responsibility: Management of four cataloging departments and all cataloging for the Columbia University Libraries. 30 professionals, 52 supporting staff in four cataloging departments

(original, copy, serials, maintenance).

Accomplishments:

- Initiated card catalog closure to support online catalog.
- Initiated rebuilding of cataloging process (“disengagement”), through broad involvement of staff, to break from card-oriented procedures and to use effectively the on-line catalog (CLIO).
- Managed 20% cataloging productivity increase in first year in position.
- Created rush cataloging unit.

11/81-3/85 *Head, Book Acquisitions Department*

Responsibility: manage purchase and acquisition of books for the Libraries, handling 60,000 titles per year (firm order, approval, gift, exchange). 21 support staff.

Accomplishments:

- Negotiated major pricing and performance improvements with vendors.
- Implemented on-line RLIN acquisitions system replacing earlier batch system.
- Established standards, rationalized workflow, varied work assignments, with measurable productivity and speed increases despite position losses; 20,000-item backlog cleared.

May-Oct 1983 *Acting Head, Serials Acquisitions Department*

Goals achieved: vitalize moribund department of 18; analyze and change work flows; initiate RLIN for serials acquisitions; increase productivity.

Library and University Activities at Columbia:

- 1984-86, Professional (peer) Review Committee.
- 1985-87, University Senate Committee on Physical Development.
- 1983-84, Elected to professional staff association steering committee.
- 1984, Support Staff Classification Committee.
- 1982, Chair, Task Force on RLIN Coordination.

1979-1981 **Indiana University Libraries**, Bloomington, Indiana. *Systems Officer.*

Reported to Dean of Libraries, and member of Libraries' Executive Committee. Responsibility: planning for computerization within statewide library system. Extensive proposal writing (NEH, state budget processes).

- Automated circulation system analysis and proposal.
- Collection development funding analyses and reference studies.
- Serials list production.
- Accurate statistical reporting.
- Cost studies of centralized processing for 6 regional campuses, and of alternatives.
- Monograph cataloging backlog committee: wrote report.
- Specified enhancements for University fund accounting software.

Elected 1980, as library representative, to University's Faculty Council (academic senate); appointed member of its Budgetary Affairs Committee.

1975-1978 **Research Libraries Group**, Branford, Connecticut. *Senior Systems Analyst.*

Reported to Vice President for Systems. Responsibility: Bibliographic and systems analysis, and

planning for RLG computerized cataloging system (eventually RLIN).

- Analyzed comparative cost of cataloging at NYPL, Harvard, Yale and Columbia, developing for the first time data agreed to be comparable.
 - Conducted cost/benefit and statistical analyses.
 - Represented RLG to members and externally (writing and speeches; edited Newsletter).
 - Network planning with Library of Congress (see successful proposal in bibliography).
- Committees advisory to RLG President: Bibliographic Procedures and Control Committee; Systems and Technology Advisory Committee.

1973-1975 **York College of Pennsylvania**, York, Pa. *Instructor in English.*

Taught English composition, business communication, Renaissance English literature.

1966-1970 **Columbia University Computer Center**, New York City. *Manager, System Programming.* 1969, *Manager, Telecommunications Programming;* 1967, *Manager, Operations,* throughout reporting to Director Kenneth M. King. System programming for linked IBM 360/91-360/75 system. Programmed conversion from 7094/7040 DCS system. Physical planning and installation of new IBM systems; design and programming of innovative OS/MVS 2741 terminal driver (access method); extensive documentation. Newsletter editor.

June-Sept./1963 **March on Washington for Jobs and Freedom**, New York City. *Office Manager, national office,* reporting to Bayard Rustin, Executive Director. Responsibilities: publications and mailings, supervision of volunteers, cash management.

1960-1963, 1964-1966 **Bureau of Applied Social Research, Columbia University:** *Supervisor of Data Processing,* 1965. Assisted sociology researchers in their use of computer systems and tabulators. Programming. Participation in research seminars. Reporting to Director, Prof. Allen Barton.

EDUCATION and HONORS

1979-1980	Indiana University	M.L.S. (1981)
1972-1973	Oxford University, England (Linacre College)	D. Phil. student
1970-1972	Oxford University (Linacre College)	B. Phil. (1972)*
1969-1970	Columbia University (New York)	M. A. Honors (1970)
1964-1969	Columbia University	B. A. cum laude (1969)
1956-1958	Univ. of Calif. (Berkeley)	

1969, Phi Beta Kappa and prize-winner as outstanding departmental graduate (English), Columbia; 1970, Columbia University Faculty Fellow, 1981; Beta Phi Mu, librarianship honor society. Graduate degrees are in English Renaissance literature.
President, Common Room, Linacre College (Oxford), 1971-1972. Rowed, Linacre VIII, 1970-2.

*As of ca. 1980, may be redefined as M.Phil. at my option (which I have not exercised).

- 1996 Winner, Award (ALA / K.G. Saur) for the outstanding 1995 article published in *College and Research Libraries*, "Requirements for the Digital Research Library."
- 1996 "Resolution Honoring P...G..." adopted by Rare Books and Manuscripts Section, ACRL, American Library Association, for service to rare books community (July 6, 1996, NYC).
- 2002 President's Award, NAACP Syracuse/Onondaga Branch, to Peter and Lew Graham for service to the Branch (as secretary and assistant secretary).

NATIONAL COMMITTEES and CONSULTANCIES

- 2001 Accreditation Committee, Middle States, to Georgetown University in Washington, DC (April, 2002)
- 2000- Member, Policy Advisory Group, Cultural Materials Alliance (RLG).
- 2000 Accreditation Committee, Middle States, to Catholic University of America in Washington, DC (April, 2000).
- 1998-1999 Member, Electronic Resources Task Force, Center for Research Libraries, chaired by Wendy P. Lougee (U. of Michigan Libraries); final report issued April, 1999.
- 1998-1999 Planning (Centenary) Committee, Bibliographical Society of America, chaired by John Bidwell; final report issued January, 1999.
- 1997-1998 Invited (funded) participant at meetings on a Digital Library for Science, Mathematics, Engineering and Technology Education;
--National Science Foundation Workshop on SMETE (sole library representative)(NSF, Washington, DC, July 23-25, 1998);
--National Research Council Workshop (National Academy of Sciences, Washington, DC; August 7-8, 1997).
- 1995- Participant in discussions leading to an initiative on the significance of original materials, and on the preservation of primary records, in meetings comprising the Association of Research Libraries, the Modern Language Association, the American Historical Association, the Library of Congress and a number of other scholarly societies in the humanities (Washington, DC).
- 1992- Member and Chair, Governing Board, Center for Electronic Texts in the Humanities (Princeton / Rutgers / NEH; Susan Hockey, Director); 1994, member, Organizing Committee, May 1994 CETH invitational *Workshop on Documenting Electronic Resources*.
- 1992-1996 Preservation Committee, Renaissance Society of America (in association with the Commission on Preservation and Access)
- 1992-1994 Co-Leader, Working Group on Legislation, Codes, Policies and Practice, Coalition

for Networked Information (ARL/CAUSE/EDUCOM)

- 1994- Member, Digital Library Advisory Panel, Research Libraries Group (Oct. 1994); from 1995, member of consequently appointed Digital Collections Project Task Force (Studies in Scarlet).
- 1994-1995 Member (on behalf of the Association of Research Libraries) of HEIRAlliance Evaluation Guidelines Revision Committee, joint comm. of ARL, Cause and Educom; recommending revisions of guidelines for accreditation of information programs. An outgrowth of being Chair, 1989-91, ALA/ACRL Ad Hoc Committee to Evaluate CAUSE/Educom Guidelines for Instructional Information Technology Resources.
- 1992-1993 Member, Mid-Decade Planning Group, Research Libraries Group; developed and presented proposals to RLG Board, adopted Oct. 1993.
- 1993 Telecommunications and Information Infrastructure Policy Forum for National Library Associations, convened by ALA; as CNI representative (Washington, DC: Sept. 8-10, 1993).
- 1990 California State University Library Directors' Retreat on Changing Nature of Scholarly Research and the CSU Library Response, one of three speakers.
- 1987 Pierpont Morgan Library, New York: consultant on computerization; visits, analysis and report.
- 1984 American Antiquarian Society, Worcester, Mass.: consultant on computerization; visits, analysis and report.
- 1979-1985 Eighteenth Century Short Title Catalog, North American Imprints Program: member, Advisory Committee (with Ben Tucker, G. T. Tanselle); Worcester, Mass.
- 1978 ESTC, American Imprints Publication Project: authored RFP for 50,000-title data entry services; reviewed proposals; produced report.

EDITORIAL AND PUBLISHING BOARDS

- 2002- Editorial Board, *American Communist History* (journal of the Historians of American Communism).
- 2002- Editorial Board, *College & Research Libraries*.
- 1999- Board of Directors, Syracuse University Press.
- 1998-2002 Editorial Board, *Publications in Librarianship*(monographs), Association of College

& Research Libraries(ALA).

1994-1997? Editorial Board, *Conservation Administration News* (Austin: Univ. of Texas; editors: Paul Banks, Roberta Pilette) until journal failed.

1980-1983 Editorial Board, *Information Technology and Libraries*.

INTERNATIONAL ACTIVITIES:

2001, 2002 Panel Moderator, CEDARS Workshops (York and Manchester, England).

2000 Panel speaker, "Digital Preservation," JISC/CNI Conference (Stratford, England; June 15).

1997 Follett Lecture Series speaker, "Building the Digital Research Library: Preservation and Access at the Heart of Scholarship," (Univ. of Leicester, England, Mar. 19, under auspices of UK Office for Library and Information Networking, Bath).

1997 Invited, funded participant, Fourth Dublin Core Metadata Workshop (OCLC / NCSA / NSF / Nat. Lib. of Australia), Canberra, Mar. 3-5.

1995 Conference on Electronic Archiving and Preservation, keynote speaker (Univ. of Warwick, England: Nov. 27-28), British Library, Joint Information Systems Committee.

1995 Lectures at Queen's Univ., Belfast (Dec. 1) and University of Southampton (Dec. 5)

1994 "Long-Term Intellectual Preservation," *Seminar*, New Zealand Library and Information Association (National Library, Wellington, New Zealand: April 7); Victoria University School of Library and Information Studies, *student seminar* (April 8).

NATIONAL PRESENTATIONS: Invitational Seminars, Meetings and Workshops; see below for further presentations at professional conferences and meetings.

1997 Lead speaker, "Building Research & Action Agendas for Digital Archiving", Association of Research Libraries, 131st Membership meeting (Washington, DC: Oct. 16, 1997).

1997 University of Virginia Rare Book School, "Post-Modernism and the Barriers to Library Preservation" (Charlottesville: July 30).

1997 Rutgers representative to Internet2 Applications Workshop (Ann Arbor; July 23-24).

1997 Chair, Plenary Programs, "Ensuring Long-Term Access to Digital Records," Research Libraries Group Annual Meeting (Chicago, May 5-6).

- 1995 University of Virginia Rare Book School, "Why There Will Be No Special Collections On the Internet" (Charlottesville: Aug. 2).
- 1995 Library of Congress, Network Advisory Committee, presentation on "Information Retention and Preservation" (Washington, DC: June 5).
- 1995 Research Libraries Group, Primary Sources Forum, Introductory/keynote speaker (Stanford: Mar. 3).
- 1994 Coalition for Networked Information, "Content Authentication Issues and Strategies," plenary session panelist on authentication issues (Orlando: Nov. 30).
- 1994 University of Virginia Rare Book School, "Research Libraries in a Post-Modern Culture" (Charlottesville: July 25).
- 1994 Skidmore College, New York, *Faculty Workshop*, "Requirements of the New Academic Library" (Saratoga Springs: June 9).
- 1994 Cornell University / Research Libraries Group, *Symposium on Digital Imaging Technology for Preservation*, "Long-Term Intellectual Preservation" (Ithaca: March 17).
- 1993 U. of Texas, Austin: Preservation Program, presentation to Library School Preservation Seminar, "Intellectual Preservation in the Electronic Age" (Austin, Texas: Oct. 21; NEH funded).
- 1993 Joint Harvard-MIT Workshop on Technological Strategies for the Protection of Intellectual Property in the Networked Multimedia Environment, "Intellectual Preservation and Electronic Intellectual Property," * (Cambridge, Mass.: April 2-3).
- 1994 ALA/ALCTS Institute, *The Electronic Library: Administrative Issues for Organization & Access*, "Moving Beyond Traditional Electronic Services: Collection, Access and Text Management Issues" (Cincinnati: Oct. 17, 1993; repeated, San Antonio: Oct. 30, 1994).
- 1993 IEEE Workshop, Keynote Address: *Electronic Dissemination of Engineering Information*, "Electronic Publishing: Setting the Stage" (Piscataway, NJ: Sept. 17-18).
- 1993 National Archives and Records Administration Workshop on Electronic Authentication, (Washington, DC: Aug. 11); presenter.
- 1992 *"Preferred Library Futures II: Charting the Paths"* (RLG/Univ. of Michigan School of Information and Library Studies; Ann Arbor, Michigan: June); invited participant, no presentation.
- 1991 Library of Congress *Cataloger's Forum* (first non-LC speaker), "Cataloging Quality and the Future of Technical Services" (Washington, D.C.: June 18).

1990 "Research Libraries and Electronic Information," presentation, Conference on Collection Development and Electronic Information, Cornell University (April 30).

DEVELOPMENT / GRANTS

2002 Proposal, *Utopian Communities Project*, for approx. \$300,000 for cooperative project of Syracuse University and Hamilton College libraries for digitization of Oneida and Shaker Community materials with full METS-encoded preservation metadata, on the MOA model. In development for submission July 1, 2002.

1997 Proposal, *Digital Preservation Archiving Workshops*, for \$161,469 (total project costs, \$450,192). Support was requested for workshops on digital archiving to build consensus on the research and development agenda, working with ARL, CNI and CLIR (which committed to a planning grant). Not funded.

1988-91 New Jersey Union List of Serials, funded by State of New Jersey at \$78,000.

1988-91 Retrospective Conversion into OCLC, funded by NJ State Library at \$32,800

1976 Proposal (funded at \$394,448) to NEH and to Carnegie Corporation, *Establishment of Library Network On-Line Access to the Library of Congress MARC Data Base*, Jan. 14, 1976, 93 pp. by John Knapp, Peter Graham and S. Michael Malinconico, for The Research Libraries Group.

FURTHER PROFESSIONAL ACTIVITIES (see also above)

1996 State of New Jersey, Administrative Office of the Courts: presentation to Judiciary Information Systems Policy Committee on Internet access to court records (Trenton, NJ, July 15; Judge Herman D. Michels, presiding).

1994-1995 Institute of Electrical and Electronics Engineers (IEEE) changed conference proceedings titling procedures to greatly aid cataloging and access to IEEE materials, at PG initiation. See *IEEE Publications Bulletin* (25.2), 1995, p. 1-2.

1990-1995 Founder and moderator, *ExLibris*, electronic bulletin board (listserv) for rare books and special collections community; eventually over 1650 subscribers.

1988-1990 Steering Committee member, RLG Library Technical Systems and Bibliographic Control Program Committee; 1987-91, member of full committee.

1988-1989 US Department of Education: HEA Title II-D Proposal reviewer.

1982-1999 National Endowment for the Humanities: proposal reviewer; panelist, Division of Preservation and Access, 9/94, 12/99.

Selected Local Committees and Service

2001- Initiator of Syracuse University Seminar in the History of the Book, started by Library but now funded jointly with other departments and College of Arts & Sciences.

1997-1998 Initiator and Co-organizer, Rutgers University Seminar in the History of the Book (with Prof. Larry Scanlon, English Dept.); inaugural lecture Sept. 18, 1997 by Prof. Robert Darnton (Princeton), "Policing Poetry in Paris, 1749."

1995-1997 Chair, Rutgers OPAC/LIS Steering Committee (managing transition from present to future Libraries' online catalog and information systems); system inaugurated 8/97.

1991 President's Committee on Administrative Systems Efficiency, Rutgers University.
President's "Red Tape" Committee, Rutgers University.
President's Committee on Computing and Information Planning, Rutgers Univ.

1985-1987 Columbia University: Senate Committee on Physical Development.

1980-1981 Indiana University: elected, as library representative, to Faculty Council (academic senate); member, I.U. Budgetary Affairs Committee.

1979-2000 Other university service: speaker at I.U. library school convocation, lecturer in classes at Indiana, Columbia, Rutgers, Syracuse (IST, 7/2000); I.U. thesis committee; fellow of University College, Rutgers University.

PROFESSIONAL ASSOCIATIONS

1975- *American Library Association:*

1993-2001 **ALA Council** (ALA governing body; elected 1993, re-elected 1997)

2001-2002 ALA Membership Meeting Quorum Task Force (appointed by President)

1999-2001 ALA Electronic Membership Participation Task Force (appointed by President)

1998-2001 ALA Planning and Budget Assembly (elected from Council)

1996-1997 ALA Task Force to Review Council Procedures

1994-1996 **ALA President's Committee, Conference Program Procedures and Review;**

1995-1996 **ALA President's Committee, Electronic Communications Oversight.**

1998-1999 ALA, C.P. Baber Research Grant Jury (\$7,500)

1995-1996 ALA/Rare Books and Manuscripts 1996 Pre-Conference Planning Committee;

1994-1996 ALA/Rare Books and Manuscripts section: Technology Committee;

1993-1994 Planning Committee, ALCTS Institute, "The Electronic Library: Administrative Issues for Organization and Access", Oct. 16-17, 1993; repeated Oct., 1994;

1992-1996 ALA Joint Committee: Association of American Publishers / ALCTS; (1996 SGML Preconference Planning Committee, 1995-1996)

1991-1992 ALA/Rare Books and Manuscripts 1992 Pre-Conference Planning Committee;

1989-1991 Chair, ALA/ACRL Ad Hoc Committee to Evaluate CAUSE/Educom Guidelines for Instructional Information Technology Resources;

1986-1991 RTSD Legislative Committee;

1979-1985 (at various times)

chair, RTSD Technical Services Costs Committee;
 member, Library Materials Price Index Committee;
 member, ACRL/Rare Books and Manuscripts Section, Standards Committee;
 nominated 1985, ISAS Executive Committee member-at-large.

- 1998- Association of Research Libraries (not strictly a professional association)
 1998-2002 Preservation Committee
 2002- Information Policy Committee; Steering Committee, CNI

Other professional associations:

- 1969- Renaissance Society of America
 1979- American Printing History Association
 1979- The Bibliographical Society (London)
 1983-1988 Cambridge Bibliographical Society
 1979-1981 Indiana University Librarians Assoc.
 1983-1996 New York Technical Services Librarians Assoc.
 1994- Bibliographical Society of Australia and New Zealand
 1994- Society for the History of Authorship, Reading and Publishing (SHARP);
 1995- Bibliographical Society of America (elected to Council, 1995-2001; appointed
 member, Publications Committee, 1995-98, 1999-2000; Planning (Centenary)
 Committee, 1998-1999; WebSite Committee, 2000; Nominating Committee, 2000-
 1).

Other associations

- 1978- Friends of the Book Arts Press (Rare Book School) (1997- , Member, Advisory
 Committee)
 1981-1985 Friends of the Columbia University Libraries
 1980-1981 Renaissance Club, Indiana University (faculty group; invited, 1980)
 1993-1998 Friends of the Rutgers University Libraries
 1998- Syracuse University Library Associates (friends' group)

PUBLICATIONS (more significant in **bold**)

2000 "Issues in Digital Archiving," chapter in *Preservation*, ed. Paul Banks and Roberta Pillette
 (Chicago: American Library Association, 2000), 97-113.

2000 "What's Past is Prologue: RLG's 25th Anniversary," *RLG News* 51, Summer 2000, 4-5.

1998- Articles in *The Library Connection*, publication of the Syracuse University Library.

**1998 "New Roles for Special Collections on the Internet," *College & Research Libraries* 59
 (May, 1998), 232-239.**

1998 (see 1994, "Long-Term Intellectual Preservation," below; unwilling reprint)

1997 "Building Research & Action Agendas for Digital Archiving," *Preservation of Digital*

Information, Association of Research Libraries Proceedings of the 131st Annual Meeting (Washington, DC: <URL: <http://www.arl.org/arl/proceedings/131/index.html>>).

1997 **Report of the Committee on Electronic Publication and Tenure** (as Acting Chair of Vice-Presidential Committee; Rutgers University, April 11), 24 pp.

1996 "Preserving the Digital Library," *Long Term Preservation of Electronic Materials*, A JISC/British Library Workshop (British Library R&D Report 6238): Boston Spa, 1996.

1995 **"Requirements for the Digital Research Library,"** *College & Research Libraries* 56 (July, 1995): 331-339 (winner of the 1996 ALA / KG Saur award for "the most outstanding article published in *College & Research Libraries* in 1995").

1995 "The Digital Research Library: Tasks and Commitments", *Proceedings Digital Libraries '95* -- Second International Conference on the Theory and Practice of Digital Libraries (Austin, Texas: June 13, 1995); also available at <URL:<http://csdl.tamu.edu/DL95/>>.

1995 Peter Graham, Christine Hailes and Norma Holland, **HEIRAlliance Evaluation Guidelines for Institutional Information Resources** (*What University Presidents Need to Know*; Executive Strategies Report 6, July 1995), Higher Education Information Resource Alliance (Cause/Educom/Association of Research Libraries).

1994 "Long-Term Intellectual Preservation", *Digital Imaging Technology for Preservation*, ed. Nancy E. Elkington (Mountain View, Calif.: Research Libraries Group, 1994). Reprinted (without author consent) in *Collection Management* 22:81-98, 1998, and in *Going Digital*, ed. Donald L. DeWitt (Haworth, 1998), 81-98..

1994 **Intellectual Preservation: Electronic Preservation of the Third Kind** (Washington, DC: Commission on Preservation and Access, March, 1994), 8 pp.

1994 **"The Mid-Decade Catalog,"** *ALCTS Newsletter* 5.1 (Jan.1994), 4-page insert (pp. A-D).

1994 "Intellectual Preservation and Electronic Intellectual Property,"* *Proceedings : Journal of the Interactive Multimedia Association Intellectual Property Project*, (MIT / Harvard: Jan., 1994), 1:153-168.

1993 **"Preserving the Intellectual Record and the Electronic Environment,"*** *Scholarly Communication and the Electronic Environment: Issues for Research Libraries*, ed. Robert Sidney Martin (Chicago: ALA, 1993), p. 71-101. (Also published as: "Intellectual Preservation and the Electronic Environment," *After the Electronic Revolution,...: Proceedings of the 1992 Association for Library Collections and Technical Services President's Program*, ed. Arnold Hirshon (Chicago: ALA, 1993), p. 18-38.) *similar papers.

1991 **The New Computing at Rutgers: the 1991 Self-Study of Rutgers University Computing Services** (ed. and principal author); (Piscataway, N.J.: RUCS, 1991); 56 pp. + appendices (150+

pp.).

1991 *RUCS 1991 User Survey* (Piscataway, N.J.: Rutgers Univ. Computing Services, 1991); 21 pp.

1990 **"Quality in Cataloging: Making Distinctions,"** *Journal of Academic Librarianship* 16.4 (September, 1990), p 213-218.

1990 **"Electronic Information and Research Library Technical Services,"** *College & Research Libraries* (51:3, p. 241-250), May, 1990.

1989 **"Free Speech, Salman Rushdie and Research Libraries,"** *Journal of the Rutgers University Library* (51:1, p. 1-8), June, 1989.

1989 "Research Patterns and Research Libraries: What Should Change?", *College & Research Libraries* (50:433-440), July 1989.

1987 "Authorities--The National Scene", in *Authority Control Symposium* (Occasional Papers No. 6), ed. Karen Muller, Art Libraries Society of North America (1987), pp. 9-22.

1983 **"Technology and the Online Catalog,"** *Library Resources & Technical Services* 27.1 (Jan./Mar. 1983), p. 18-35.

1983 "Government Documents and Cataloging in Research Libraries," *Government Publications Review* 10 (1983), p. 117-125.

1983 "Library Materials Price Index," *RTSD Newsletter* 8.3 (May/June 1983),p. 35-37 (with Nelson Piper, Richard Werking).

1983 *Genre Terms: A Thesaurus for Use in Rare Book and Special Collections Cataloguing* (with committee co-authors)(Chicago: Association of College and Research Libraries, 1983); and second edition, 1991.

1982 "Technical Services Costs in ARL Libraries," *SPEC Kit #89*, Association of Research Libraries, Nov./Dec. 1982, 104 pp.

1978 ***Final Report on the RLG/LC Pilot Project***, Dec. 31, 1978, 78 pp. Report to funding agencies including budget information, statistics on message traffic, history and discussions of impact (see 1976 under Development/Grants, above).

1977 "Terminals and Printers for Library Use," *Journal of Library Automation* 10 (Dec., 1977), pp. 343-357.

1977 *RLG Newsletter* (Research Libraries Group), editor and principal author, 1977-1978.

1977 **Plan for RLG Cataloging System**, June 13, 1977, 75 pp.; with John Knapp. Included budgets, cost-benefit analyses, specific system recommendations, implementation and business plans for potential joint system of the Research Libraries Group.

1969 *CRBE--Conversation Remote Batch Entry, User's Guide*: Columbia University Computer Center, 80 pp. (A version of the RITS (remote input terminal) system.)

1968 *CTAM--Conversational Terminal Access Method: System Programmer's Guide*, Columbia University Computer Center, 90 pp.

REVIEWS and NOTES -- Librarianship and Bibliography

2000 Letter to Editor, "Publisher/Library Relationships in the Digital Environment," *Learned Publishing* (Jan., 2000), p. 66-7.

2000 Review of Kathryn Sutherland, ed., *Electronic Text: Investigations in Method and Theory* (Oxford: Clarendon Press, 1997, in *Papers of the Bibliographical Society of America* (in prep.).

2000 Review of Zorich, Diane M., *Introduction to Managing Digital Assets: Options for Cultural and Educational Organizations*, Getty Information Institute, 1999, in *Library Resources and Technical Services* (Jan., 2000), p. 50-51.

1999 Review of *Digital Culture: Maximizing the Nation's Investment*, ed. Mary Feeney, London: National Preservation Office, British Library, 1999, in *College & Research Libraries* (Nov., 1999), p. 600-601.

1994 **Review** of Xia Li and Nancy B. Crane, *Electronic Style: A Guide to Citing Electronic Information* (Meckler, 1993), in *Internet Research: Electronic Networking, Applications and Policy*, Vol. 4, no. 1, Spring 1994, p. 85-88.

1993 Review of Brett Sutton & Charles H. Davis, *Networks, Open Access, and Virtual Libraries: Implications for the Research Library* (Urbana-Champaign, 1992), in *Internet Research: Electronic Networking, Applications and Policy*, Vol. 3, no. 4, Winter 1993, p. 51-53.

REVIEWS and NOTES -- Literature and Bibliography

2002 **Review** of Woolf, D.R., *Reading History in Early Modern England*, (Cambridge Studies in Early Modern British History.) Cambridge: University Press, 2000 ; Summer 2002, not yet pub.

1996 **Review** of E. B. Tribble, *Margins and Marginality* (Charlottesville: U. of Va., 1993), in *Renaissance Quarterly* Vol. 49, No. 4(Winter, 1996), p. 869-871.

1996 **Review** of Harold Love, *Scribal Publication in Seventeenth-Century England* (Oxford: Clarendon Press, 1993), in *Renaissance Quarterly* Vol. 49, No. 3 (Autumn, 1996), p. 663-664..

1995 Review of Helen Barolini, *Aldus and His Dream Book* (New York, 1992), in *Renaissance Quarterly* Vol. 48, No. 1 (Spring, 1995), p. 153-155.

1993 **Review** of Roger Chartier, ed., *The Culture of Print* (New York, 1988), in *Renaissance Quarterly* Vol. 46, No. 3 (Autumn, 1993), p. 562-565.

1980 "Chapman's May-Day," correspondence in *The Library (Transactions of The Bibliographical Society)*, 6th series, II.4 (Dec. 1980), p. 472.

1976-1980 Numerous brief reviews in *Library Journal*, primarily of poetry.

REVIEWS AND NOTES -- Other

1976-1980 Numerous reviews in *Computing Reviews*.

PRESENTATIONS and PAPERS at professional societies, local groups (more significant in **bold**); see also invited presentations and workshops, above.

2001 Panelist, 1st Annual 21st Century Librarian Award Luncheon, School of Information Studies, Syracuse University (Syracuse: October 19).

2001 Panelist, "Privacy Implications for Higher Education," *Networking 2001* (EduCause) (Washington, DC: April 11).

2000 Chair, session on digital authentication, "Preservation 2000," joint JISC/RLG/CEDARS conference (York, England: December 8).

1999 Opening panel speaker, "CNI's First Decade," Coalition for Networked Information (Phoenix: Dec. 13).

1997 Panel speaker, "Electronic Resources -- Authentication, Organization, Preservation," Pennsylvania Library Association Annual Conference (Philadelphia: Sept. 25).

1997 Plenary speaker, "**Music, Preservation and the Digital Library**," Music Library Association annual meeting (New Orleans: February 1).

1996 "Electronic Documents--Service Issues and Preservation," Documents Association of New Jersey (Trenton, NJ; Nov. 1).

1996 Panelist, SALALM (Seminar on the Acquisition of Latin American Library Materials) annual meeting (New York: NYU, June 4-5).

1996 **"Issues for Management of Digital Libraries"** (keynote speech), ACRL/New England Conference (Worcester, Mass: March 14).

1995 Keynote speaker, ALCTS President's Program **"Gold in the Stacks"**, Association for Library Collections and Technical Services, ALA (Chicago: June 26).

1995 Keynote speaker in program, **"Digital Libraries: A New Focus for Reference,"** for Machine Assisted Reference Services, Reference and Adult Services Division, ALA (Chicago: June 25).

1995 "Requirements for the Digital Research Library," Digital Libraries '95 -- Second International Conference on the Theory and Practice of Digital Libraries (Austin, Texas: June 13, 1995)(not given due to illness, but see publication above).

1993 "The Expanded Online Catalog: Implications for the Future," *Seminar*, Cornell University Libraries (Ithaca, NY: March 16).

1993 "The Digital Research Collection," Coalition for Networked Information (Chantilly, Va.: Nov. 20).

1993 "Research Libraries and the Internet," Internet Seminar for NARA staff: National Archives and Records Administration (Washington, DC: August 10).

1993 Panel organizer, chair and speaker, **"Preserving the Human Electronic Record: Responsibilities, Problems, Solutions,"** 1993 Joint International Conference, Association for Computers in the Humanities / Association for Literary and Linguistic Computing (Washington, DC: June 17)

1992 "Where the Library is Going with Computer Information," Delaware Valley Chapter, Association of College and Research Libraries (Wilmington: Oct. 16).

1992 **"Preserving the Intellectual Record in the Electronic Environment,"** * presentation at ALA/ACRL/Rare Books and Manuscripts Annual Pre-Conference (Santa Cruz: June 26); and at ALA/ALCTS President's Session, ALA Conference (San Francisco: June 28);

*similar papers to diffuse knowledge of a particular procedure (digital time-stamping).

1991 Poster Session (with Joanne R. Euster), ALA Annual Conference (Atlanta, Ga., June 30), "Libraries and Computing On Campus."

1991 Speaker: "Running Dual Systems: The Future", ALA/ALCTS Serials Automation Interest Group (Atlanta, Ga.: June 29).

1991 Speaker, RLG Computer Files Workshop; "A Look Into the Future," Emory Univ. (Atlanta, Ga.: June 28).

- 1991 "Changing Technology and Its Effect on the Technical Services Librarian," New Jersey Library Association (Long Branch, N.J.: April 25).
- 1990 Dinner speaker, NY Technical Services Librarians annual meeting (NYC: Nov. 30).
- 1989 **"The Future of Technical Services,"** ALA/RTSD Conference (Dallas: June 28).
- 1989 **"Free Speech and Salman Rushdie,"** presentation at special Rutgers University Libraries Forum (New Brunswick, N.J.: March 2) organized and moderated by PG (talk later published; see above).
- 1988 **"Technical Services and Electronic Information,"** ALA/LITA conference (Boston: Oct. 5) (later published, *College & Research Libraries*; see above).
- 1987 "The Impact of Electronic Information on Library Technical Services," N.J. ASIS Fall meeting (September 15).
- 1987 "Job Enrichment for the Veteran Catalogers," ALA RTSD Heads of Cataloging Discussion Group (June 30).
- 1986 **"Quality Control in Cataloging,"** principal speaker, ALA Conference RTSD/Catalog Management Discussion Group, June 28.
- 1986 "Authority Control -- The National Scene," Art Libraries Society, Annual Conference (New York: Feb. 10); published 1987.
- 1984 **"The Idea of a Research Library: Newman, Osburn, Pelikan,"** seminar presentation to Columbia University librarians (New York: October 4).
- 1982 **"Technology Utilization in Libraries,"** invited presentation at ALA Pre-Conference on Prospects for the Online Catalog (Philadelphia: July).
- 1982 Panelist, ALA ACRL/RBMS Conference program, "Specialized Products for Special Collections," (Philadelphia: July).
- 1978 **"Computing Requirements of the Eighteenth Century Short Title Catalog,"** invited paper at American Society for Eighteenth Century Studies Annual Meeting (Chicago: April 22), Seminar 31.
- 1975 **"Philip Sidney Re-evaluated,"** refereed paper at Central Renaissance Conference (University of Notre Dame, South Bend: April 18).
- 1968 "The RITS System at Columbia," presented to ASP (Attached Support Processor) Group meeting at SHARE (scientifically oriented users of large IBM computers) (Houston: February).